University Hospitals Dorset
NHS Foundation Trust

UNIVERSITY HOSPITALS DORSET NHS FOUNDATION TRUST

AGENDA – BOARD OF DIRECTORS – PART 1 HELD IN PUBLIC

09:30 on Wednesday 11 November 2026, Boardrooms at Poole Hospital and via MS Teams

If you are unable to attend please notify the Corporate Governance Team by sending an email to: uhd.company.secretary-team@nhs.net

Judy Gillow
Interim Trust Chair

Time	Item		Method	Purpose	Lead
	1	**STANDING ITEMS**			
09.30	**1.1**	Welcome, apologies and declarations of interest	**Verbal**		**Chair**
09.32	**1.2**	Notification of any urgent business	**Verbal**	**Review**	**Chair**
09.35	**1.3**	Staff story	**Verbal**	**Receive**	**CPO**
09:50	**1.4**	Minutes of the meeting held on 9 September 2026	**Paper**	**Agree**	**Chair**
09.52	**1.5**	Action log and matters arising	**Paper**	**Review**	**Chair**
	2	**TRUST CHAIR AND CHIEF EXECUTIVE OFFICER'S UPDATES**			
9:55	**2.1**	Trust Chair's report	**Paper**	**Note**	**Chair**
10:00	**2.2**	Chief Executive Officer's report	**Paper**	**Note**	**CEO**
	3	**STRATEGY**			
10:20	**3.1**	Clinical Strategy	**Paper**	**Review**	**CSTO**
10:30	**3.2**	Transforming Care Together- Phase 3 delivery plan	**Paper**	**Assure**	**COO, CSTO**
	4	**QUALITY**			
10:40	**4.1**	Thirlwall Inquiry report and recommendations, including SUDIC policy and protocol	**Paper**	**Review**	**CNO**
10:50	**BREAK**				
	5	**CULTURE**			
11:10	**5.1**	Freedom to Speak Up	**Paper^{R}**	**Assure**	**FTSUG**

	6	**PERFORMANCE, ASSURANCE AND RISK**			
11:20	**6.1**	2026/27 Board Assurance Framework Q2	**Paper**	**Assure**	**DoCG, Exec Leads**
11:25	**6.2**	Corporate risk register	**Paper**	**Review**	**CNO**
11:35	**6.3**	Audit committee assurance report (October meeting) • EPRR annual report **(COO)** • Accountability Framework review **(DoCG)**^{R}	**Paper**	**Assure**	**Committee Chair**
11:42	**6.4**	Finance and performance committee assurance report (October and November meetings) • Premises Assurance Model **(CSTO)** • Operational Plan exception report and National Oversight Framework **(COO)**	**Paper**	**Assure**	**Committee Chair**
11:55	**6.5**	Quality committee assurance report (October and November meetings) • Quality Impact Assessment Overview Report **(CNO)** • Mortality Report **(CMO)** • Martha's Rule in Emergency Departments **(CMO)** • Perinatal Quality Oversight **(DoM)**^{R}	**Paper**	**Assure**	**Committee Chair**
12:10	**6.6**	People and culture committee assurance report (November meeting) • Modern Slavery Statement **(CPO)**	**Paper**	**Assure/ approve**	**Committee Chair**
12:15	**6.7**	Transforming care together group assurance report (October meeting)	**Paper**	**Assure**	**Committee Chair**
12:20	**6.8**	Integrated Quality, Performance, Workforce, Finance and Informatics report	**Paper**	**Assure**	**COO, Exec leads**
	7	**GOVERNANCE**			
12:25	**7.1**	Trust Constitution update	**Paper**	**Approve**	**DoCG**
12:30	**7.2**	Strategy and Transformation Committee	**Paper**	**Approve**	**DoCG**
12:35	**7.3**	Board governance cycle	**Paper**	**Approve**	**DoCG**
12:40	**8.1**	Reflections on the Board Meeting	**Verbal**	**Discuss**	**Chair**
	8.2	Questions from the Council of Governors and Public arising from the agenda. Governors and Members of the public are requested to submit questions relating to the agenda by no later than 12noon on Friday 6 November 2026 to: uhd.company.secretary-team@nhs.net			
	8.3	**Date and Time of Next Board of Directors Part 1 Meeting:** Board of Directors Part 1 Meeting on Wednesday 20 January 2027 at 9:30.			

	8.4	**Resolution Regarding Press, Public and Others:** To agree, as permitted by the National Health Service Act 2006 (as amended), the Trust's Constitution and the Standing Orders of the Board of Directors, that representatives of the press, members of the public and others not invited to attend the next part of the meeting be excluded due to the confidential nature of the business to be transacted.

* Late paper
R Associated item in Reading Room

This meeting is being recorded for minutes of the meeting to be produced.
The recording will be deleted after the minutes of the meeting have been approved.

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AGENDA- BOARD OF DIRECTORS – PART 2 HELD IN PRIVATE

13:00 on Wednesday 9 September 2026, Boardrooms at Poole Hospital and via MS Tems

Time	Item		Method	Purpose	Lead
	9	STANDING ITEMS			
13:00	9.1	Welcome, apologies and declarations of interest	Verbal		Chair
13:02	9.2	Notification of Urgent Business or Confidential Escalations	Verbal	Review	Chair
13:05	9.3	Minutes of the Board Part 2 Meeting held on 14 and 28 October 2026	Paper	Approve	Chair
13:07	9.4	Action log and matters arising:	Paper	Review	Chair
	10	CHAIR AND CHIEF EXECUTIVE OFFICER'S UPDATE			
13:10	10.1	Chair's update: • Feedback from Board service visits	Verbal	Note	Chair/ NEDs
13:20	10.2	Chief Executive Officer's Update	Verbal	Note	CEO/ Exec Leads
	11	GOVERNANCE AND STRATEGY			
13:50	11.1	Partnership Board update (HealthSet)	Verbal	Assure	CDO
	12	ITEMS FOR APPROVAL			
14:00	12.1	Private Patients Joint Venture	Paper	Approve	CSTO
	12.2	Transforming People Services OBC	Paper	Approve	CPO
	12.3	Use of seal: Lease surrender and renewal for the office space on 3rd floor in Tringham House	Paper	Approve	CSTO
	13	MEETING CLOSURE			
14:30	13.1	Reflections on the Board Meeting	Verbal	Discuss	Chair
Date and Time of Next Standing Board of Directors Part 2 Meeting: Board of Directors Part 2 Meeting on Wednesday 9 December 2026 at 09.30.					
Close					

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