NHS
University Hospitals Dorset
NHS Foundation Trust

UNIVERSITY HOSPITALS DORSET NHS FOUNDATION TRUST

AGENDA – BOARD OF DIRECTORS – PART 1 HELD IN PUBLIC

09:30 on Wednesday 9 September 2026, Boardrooms at Poole Hospital

If you are unable to attend please notify the Corporate Governance Team by sending an email to: uhd.company.secretary-team@nhs.net

Judy Gillow
Interim Trust Chair

Time		Item	Method	Purpose	Lead
	1	STANDING ITEMS			
09.30	1.1	Welcome, apologies and declarations of interest	Verbal		Chair
09.32	1.2	Notification of any urgent business	Verbal	Review	Chair
09.35	1.3	Patient story	Verbal	Receive	CNO
09:55	1.4	Minutes of the meeting held on 15 July 2026	Paper	Agree	Chair
09.57	1.5	Action log and matters arising	Paper	Review	Chair
	2	TRUST CHAIR AND CHIEF EXECUTIVE OFFICER'S UPDATES			
10:00	2.1	Trust Chair's report	Paper	Note	Chair
10:05	2.2	Chief Executive Officer's report	Paper	Note	CEO
	3	STRATEGY			
10:20	3.1	Quality strategy for NHS funded care in England	Paper	Review	CNO, CMO
	4	QUALITY			
10:30	4.1	Maternity services and UHD response to Ockenden and Amos reports	Paper	Assure/ approve	CNO
	5	CULTURE			
10:45	5.1	Racism and antisemitism and UHD response to Lord Mann review	Paper	Assure	CPO
	6	PERFORMANCE, ASSURANCE AND RISK			
10:55	6.1	Corporate risk register	Paper	Review	CNO
11:05	6.2	Audit committee assurance report	Paper	Assure	

We are caring one team listening to understand open and honest always improving inclusive

		• Fit and proper persons test report **(DoCG)**			**Committee Chair**
11:10	**BREAK**				
11:20	**6.3**	Finance and performance committee assurance report • Winter plan 2026 **(COO)** • Premises Assurance Model (PAM) **(CSTO)** • Nursing band 5 job evaluation **(CFO, CNO)**	**Paper**	**Assure/ approve**	**Committee Chair**
11:40	**6.4**	Quality committee assurance report • Kingdon report- organisational response **(CNO)** • Q1 perinatal quality oversight and maternity outcomes signal system (MOSS) submission **(DoM)** • Safeguarding annual report **(CNO)** • Infection, prevention and control annual report **(CNO)** • Health and safety annual report **(CSTO)**	**Paper**	**Assure/ approve**	**Committee Chair**
12:05	**6.5**	People and culture committee assurance report • Workforce Race Equality Standard (WRES) and Workforce Disability Equality Standard (WDES) annual reports **(CPO)** • Guardian of Safe Working annual report **(CMO)** • Safe staffing (nursing) report **(CNO)** • Integrated maternity workforce report **(CNO)** • Terms of Reference **(DoCG)**	**Paper**	**Assure/ approve**	**Committee Chair**
12:25	**6.6**	Transforming care together group assurance report	**Paper**	**Assure**	**Committee Chair**
12:30	**6.7**	Charitable funds committee assurance report	**Paper**	**Assure**	**Committee Chair**
12:35	**6.8**	Integrated Quality, Performance, Workforce, Finance and Informatics report • 12 hour waits- action plan • Minimum standards of patient experience- elective	**Paper**	**Assure/ approve**	**COO, Exec leads**
	7	**GOVERNANCE**			
12:45	**7.1**	Trust Constitution update	**Paper**	**Approve**	**DoCG**
12:50	**7.2**	Board meeting schedule	**Paper**	**Approve**	**DoCG**
	7.3	Scheme of Delegation	**Paper**	**Approve**	**CFO**

	8	MEETING CLOSURE			
12:55	**8.1**	Reflections on the Board Meeting	**Verbal**	**Discuss**	**Chair**
	8.2	Questions from the Council of Governors and Public arising from the agenda. Governors and Members of the public are requested to submit questions relating to the agenda by no later than 12noon on Friday 4 September 2026 to: uhd.company.secretary-team@nhs.net			
13:00	**8.3**	**Date and Time of Next Board of Directors Part 1 Meeting:** Board of Directors Part 1 Meeting on Wednesday 11 November 2026 at 9:30.			
	8.4	**Resolution Regarding Press, Public and Others:** To agree, as permitted by the National Health Service Act 2006 (as amended), the Trust's Constitution and the Standing Orders of the Board of Directors, that representatives of the press, members of the public and others not invited to attend the next part of the meeting be excluded due to the confidential nature of the business to be transacted.			

* Late paper
[R] Associated item in Reading Room

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NHS University Hospitals Dorset NHS Foundation Trust

AGENDA- BOARD OF DIRECTORS – PART 2 HELD IN PRIVATE

13:15 on Wednesday 9 September 2026, Boardrooms at Poole Hospital

Time	Item		Method	Purpose	Lead
	9	**STANDING ITEMS**			
13:15	**9.1**	Welcome, apologies and declarations of interest	**Verbal**		**Chair**
13:17	**9.2**	Notification of Urgent Business or Confidential Escalations	**Verbal**	**Review**	**Chair**
13:20	**9.3**	Minutes of the Board Part 2 Meetings held on 15 and 21 July 2026	**Paper**	**Approve**	**Chair**
13:22	**9.4**	Action log and matters arising: • Shuttle bus contract resolution	**Paper**	**Review/ ratify**	**Chair**
	10	**CHIEF EXECUTIVE OFFICER'S UPDATE**			
13:25	**10.1**	Chief Executive Officer's Update • CQC update • Mortuary annual report • Transforming People Services update • Winter plan BAF	**Verbal/ Papers**	**Note**	**CEO/ Exec Leads**
	11	**GOVERNANCE AND STRATEGY**			
13:55	**11.1**	NHSE regional letter and action plan	**Paper**	**Approve**	**COO**
14:05	**11.2**	Amos Benchmark Submission	**Paper**	**Approve**	**CNO**
14:15	**11.3**	Private practice joint venture	**Paper**	**Approve**	**CSTO**
14:25	**11.4**	Partnership Board update (HealthSet)	**Verbal**	**Assure**	**CDO**
14:30	**11.5**	Provider capability assessment	**Paper**	**Approve**	**DoCG**
14:40	**11.6**	FutureCare – closure report	**Paper**	**Approve**	**COO**
14:45	**11.7**	Cyber risk update	**Paper**	**Assure**	**CDO**
	12	**ITEMS FOR APPROVAL**			
14:50	**12.1**	St Mary's CDC redevelopment business case	**Paper**	**Approve**	**CFO COO**
	12.2	Legal services contract	**Paper**	**Approve**	**CFO**

	12.3	Pharmaceutical wholesale service contract	**Paper**	**Approve**	**CFO**
	12.4	Charitable fund application: Leica microscope	**Paper**	**Approve**	**CFO**
	12.5	Charitable fund application: Ward refurbishment in Poole and Bournemouth	**Paper**	**Approve**	**CFO**
	12.6	Charitable fund application: CT scanner	**Paper**	**Approve**	**CFO**
	13	**MEETING CLOSURE**			
15:10	**13.1**	Reflections on the Board Meeting	**Verbal**	**Discuss**	**Chair**
Date and Time of Next Standing Board of Directors Part 2 Meeting: Board of Directors Part 2 Meeting on Wednesday 14 October 2026 at 09.30.					
Close					

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