University Hospitals Dorset
NHS Foundation Trust

UNIVERSITY HOSPITALS DORSET NHS FOUNDATION TRUST

AGENDA – BOARD OF DIRECTORS – PART 1 HELD IN PUBLIC

09:30 on Wednesday 11 November 2026, Boardrooms at Poole Hospital and via MS Teams

If you are unable to attend please notify the Corporate Governance Team by sending an email to: uhd.company.secretary-team@nhs.net

Judy Gillow
Interim Trust Chair

Time	Item		Method	Purpose	Lead
	1	**STANDING ITEMS**			
09.30	**1.1**	Welcome, apologies and declarations of interest	**Verbal**		**Chair**
09.32	**1.2**	Notification of any urgent business	**Verbal**	**Review**	**Chair**
09.35	**1.3**	Staff story	**Verbal**	**Receive**	**CPO**
09:50	**1.4**	Minutes of the meeting held on 9 September 2026	**Paper**	**Agree**	**Chair**
09.52	**1.5**	Action log and matters arising	**Paper**	**Review**	**Chair**
	2	**TRUST CHAIR AND CHIEF EXECUTIVE OFFICER'S UPDATES**			
9:55	**2.1**	Trust Chair's report	**Paper**	**Note**	**Chair**
10:00	**2.2**	Chief Executive Officer's report	**Paper**	**Note**	**CEO**
	3	**STRATEGY**			
10:20	**3.1**	Clinical Strategy	**Paper**	**Review**	**CSTO**
10:30	**3.2**	Transforming Care Together- Phase 3 delivery plan	**Paper**	**Assure**	**COO, CSTO**
	4	**QUALITY**			
10:40	**4.1**	Thirlwall Inquiry report and recommendations, including SUDIC policy and protocol	**Paper**	**Review**	**CNO**
10:50	**BREAK**				
	5	**CULTURE**			
11:10	**5.1**	Freedom to Speak Up	**Paper^{R}**	**Assure**	**FTSUG**

	6	**PERFORMANCE, ASSURANCE AND RISK**			
11:20	**6.1**	2026/27 Board Assurance Framework Q2	**Paper**	**Assure**	**DoCG, Exec Leads**
11:25	**6.2**	Corporate risk register	**Paper**	**Review**	**CNO**
11:35	**6.3**	Audit committee assurance report (October meeting) • EPRR annual report **(COO)** • Accountability Framework review **(DoCG)**^{R}	**Paper**	**Assure**	**Committee Chair**
11:42	**6.4**	Finance and performance committee assurance report (October and November meetings) • Premises Assurance Model **(CSTO)** • Operational Plan exception report and National Oversight Framework **(COO)**	**Paper**	**Assure**	**Committee Chair**
11:55	**6.5**	Quality committee assurance report (October and November meetings) • Quality Impact Assessment Overview Report **(CNO)** • Mortality Report **(CMO)** • Martha's Rule in Emergency Departments **(CMO)** • Perinatal Quality Oversight **(DoM)**^{R}	**Paper**	**Assure**	**Committee Chair**
12:10	**6.6**	People and culture committee assurance report (November meeting) • Modern Slavery Statement **(CPO)**	**Paper**	**Assure/ approve**	**Committee Chair**
12:15	**6.7**	Transforming care together group assurance report (October meeting)	**Paper**	**Assure**	**Committee Chair**
12:20	**6.8**	Integrated Quality, Performance, Workforce, Finance and Informatics report	**Paper**	**Assure**	**COO, Exec leads**
	7	**GOVERNANCE**			
12:25	**7.1**	Trust Constitution update	**Paper**	**Approve**	**DoCG**
12:30	**7.2**	Strategy and Transformation Committee	**Paper**	**Approve**	**DoCG**
12:35	**7.3**	Board governance cycle	**Paper**	**Approve**	**DoCG**
12:40	**8.1**	Reflections on the Board Meeting	**Verbal**	**Discuss**	**Chair**
	8.2	Questions from the Council of Governors and Public arising from the agenda. Governors and Members of the public are requested to submit questions relating to the agenda by no later than 12noon on Friday 6 November 2026 to: uhd.company.secretary-team@nhs.net			
	8.3	**Date and Time of Next Board of Directors Part 1 Meeting:** Board of Directors Part 1 Meeting on Wednesday 20 January 2027 at 9:30.			

	8.4	**Resolution Regarding Press, Public and Others:** To agree, as permitted by the National Health Service Act 2006 (as amended), the Trust's Constitution and the Standing Orders of the Board of Directors, that representatives of the press, members of the public and others not invited to attend the next part of the meeting be excluded due to the confidential nature of the business to be transacted.

* Late paper
R Associated item in Reading Room

This meeting is being recorded for minutes of the meeting to be produced.
The recording will be deleted after the minutes of the meeting have been approved.

University Hospitals Dorset
NHS Foundation Trust

AGENDA- BOARD OF DIRECTORS – PART 2 HELD IN PRIVATE

13:00 on Wednesday 11 November 2026, Boardrooms at Poole Hospital and via MS Teams

Time	Item		Method	Purpose	Lead
	9	**STANDING ITEMS**			
13:00	**9.1**	Welcome, apologies and declarations of interest	**Verbal**		**Chair**
13:02	**9.2**	Notification of Urgent Business or Confidential Escalations	**Verbal**	**Review**	**Chair**
13:05	**9.3**	Minutes of the Board Part 2 Meeting held on 14 and 28 October 2026	**Paper**	**Approve**	**Chair**
13:07	**9.4**	Action log and matters arising:	**Paper**	**Review**	**Chair**
	10	**CHAIR AND CHIEF EXECUTIVE OFFICER'S UPDATE**			
13:10	**10.1**	Chair's update: • Feedback from Board service visits	**Verbal**	**Note**	**Chair/ NEDs**
13:20	**10.2**	Chief Executive Officer's Update	**Verbal**	**Note**	**CEO/ Exec Leads**
	11	**GOVERNANCE AND STRATEGY**			
13:50	**11.1**	Partnership Board update (HealthSet)	**Verbal**	**Assure**	**CDO**
	12	**ITEMS FOR APPROVAL**			
14:00	**12.1**	Private Patients Joint Venture	**Paper**	**Approve**	**CSTO**
	12.2	Transforming People Services OBC	**Paper**	**Approve**	**CPO**
	12.3	Use of seal: Lease surrender and renewal for the office space on 3rd floor in Tringham House	**Paper**	**Approve**	**CSTO**
	13	**MEETING CLOSURE**			
14:30	**13.1**	Reflections on the Board Meeting	**Verbal**	**Discuss**	**Chair**
Date and Time of Next Standing Board of Directors Part 2 Meeting: Board of Directors Part 2 Meeting on Wednesday 9 December 2026 at 09.30.					
Close					

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