

**UNIVERSITY HOSPITALS DORSET NHS FOUNDATION TRUST**  
**BOARD OF DIRECTORS – PART 1 HELD IN PUBLIC**

The next meeting of the University Hospitals Dorset NHS Foundation Trust Board of Directors Part 1 will be held at 9:30 on Wednesday 11 March 2026 in **Yeomans House**, Yeomans Industrial Park, Yeomans Way, Bournemouth BH8 0BJ and via Microsoft Teams.

If you are unable to attend please notify the Corporate Governance Team by sending an email to: [uhd.company.secretary-team@nhs.net](mailto:uhd.company.secretary-team@nhs.net)

**Judy Gillow**  
Interim Trust Chair

**AGENDA – PART 1 PUBLIC MEETING**

Time	Item		Method	Purpose	Lead
09:30	1	Welcome, Introductions, Apologies and Quorum	Verbal		Chair
09:32	2	Declarations of Interest	Verbal	Review	Chair
09:35	3	Staff Story – Chaplain and team	Verbal	Receive	CPO
09:55	4	Notification of any Urgent Business	Verbal	Review	Chair
09:57	5	Minutes of the meeting held on 14 January 2026	Paper	Agree	Chair
09:58	6	Action List and Matters Arising	Paper	Review	Chair
	<b>7</b>	<b>TRUST CHAIR AND CHIEF EXECUTIVE UPDATES</b>			
10:00	7.1	Trust Chair’s Update	Verbal	Note	Chair
10:05	7.2	Chief Executive Officer’s Report	Paper	Note	CEO
	<b>8</b>	<b>PATIENT FIRST STRATEGY</b> <i>Population and Systems, Our People, Patient Experience, Quality Outcomes and Safety, and Sustainable Services</i>			
10:25	8.1	Maternity and Neonatal Quality and Safety Report	Paper	Assure	DoM
10:35	8.2	Accountability Framework	Paper	Approve	COO
10:45		<b>15 MINUTE BREAK 10:45 to 11:00</b>			
	<b>9</b>	<b>RISK AND PERFORMANCE</b>			
11:00	9.1	Risk Management Strategy (and Risk Appetite Statement) • Corporate Risk Register	Paper Paper	Approve Note	CNO/ Execs
11:20	9.2	Committee Chairs’ Assurance Reports ➤ Quality Committee (3 Feb, 3 Mar)	Paper	Note	Committee Chairs

		<ul style="list-style-type: none"> <li>➤ Finance and Performance Committee (2&amp;10 Feb, 2 Mar)</li> <li>➤ People and Culture Committee (2 Mar)</li> <li>➤ Charitable Funds Committee (16 Feb)</li> <li>➤ Transforming Care Together Group (2 Feb)</li> </ul>			
11:40	9.3	Integrated Quality, Performance, Workforce, Finance and Informatics Escalation Report	Paper	Note	Execs
	10	<b>CORPORATE GOVERNANCE</b>			
12:05	10.1	Board Committees Terms of Reference	Paper	Approve	Chair
	11	<b>ASSURANCE REPORTS TO NOTE</b>			
12:10	11.1	<ul style="list-style-type: none"> <li>• Resident Doctor Plan</li> <li>• Antimicrobial resistance: call to action for NHS leaders</li> <li>• Maternity Safer Staffing Review</li> <li>• Patient Safety Event Report</li> <li>• Guardian of Safe Working Hours Report</li> <li>• Gender Pay Gap Report</li> <li>• National Cancer Plan</li> </ul>	Paper	Note	Chair
12:20	12	Reflections on the Board Meeting	Verbal	Discuss	Chair
12:25	13	<p>Questions from the Council of Governors and Public arising from the agenda.</p> <p>Governors and Members of the public are requested to submit questions relating to the agenda by no later than noon on Friday 6 March 2026 to: <a href="mailto:uhd.company.secretary-team@nhs.net">uhd.company.secretary-team@nhs.net</a></p>			
	14	<p><b>Date and Time of Next Board of Directors Part 1 Meeting:</b> Board of Directors Part 1 Meeting on Wednesday 13 May 2026 at 9:30.</p>			
	15	<p><b>Resolution Regarding Press, Public and Others:</b> To agree, as permitted by the National Health Service Act 2006 (as amended), the Trust's Constitution and the Standing Orders of the Board of Directors, that representatives of the press, members of the public and others not invited to attend the next part of the meeting be excluded due to the confidential nature of the business to be transacted.</p>			
12:30	16	<p><b>Close</b> (30-minute break - Part 2 to start at 13:00)</p>	Verbal		Chair

\* Late paper

<sup>R</sup> Associated item in Reading Room

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The recording will be deleted after the minutes of the meeting have been approved.

## Items for Next Board Part 1 Agenda

### Standing Reports

- Staff Story
- Trust Chair's Update
- Chief Executive Officer's Update
- Committee Chairs' Assurance Reports
- Integrated Performance Report
- Maternity Safety Champion's Report
- Patient Safety Report

### Quarterly/Bi-annual/Annual Reports

- Mortality Report
- Quality Impact Assessment Overview Report
- Maternity and Neonatal Quality and Safety Report
- Guardian of Safe Working Hours Report
- Board Assurance Framework
- 7 Day Services Board Assurance Framework
- Freedom to Speak Up Guardian Report
- Annual Security Report
- Annual Equality Diversity and Inclusion Report
- Going Concern Statement
- Key Areas of Judgment and Estimation within the Annual Accounts
- Code of Governance
- Register of Compliance with Licence Conditions
- Independence of Non-Executive Directors
- Seal of Documents Register
- Register of Directors' Interests
- Annual Certificates: availability of resources; training of governors

**AGENDA – PART 2 PRIVATE MEETING**

**13:00 on Wednesday 11 March 2026**

Time	Item		Method	Purpose	Lead
13:00	17	Welcome, Introductions, Apologies & Quorum	Verbal		Chair
	18	Declarations of Interest	Verbal	Note	Chair
	19	Notification of Urgent Business or Confidential Escalations	Verbal	Review	Chair
	20	<b>MINUTES AND ACTIONS</b>			
13:01	20.1	Minutes of the Board Part 2 Meetings held on 4 and 10 February 2026	Paper	Agree	Chair
	20.2	Action List and Matters Arising	Paper	Review	Chair
	21	<b>CHIEF EXECUTIVE OFFICER'S UPDATE</b>			
13:02	21.1	Chief Executive Officer's Update	Verbal	Note	CEO
	22	<b>PATIENT FIRST STRATEGY</b> <i>Population and Systems, Our People, Patient Experience, Quality Outcomes and Safety, and Sustainable Services</i>			
13:45	22.1	Staff Survey	Paper	Review	CPO
13:55	22.2	Clinical Strategy	Paper	Review	CSTO
	23	<b>GOVERNANCE</b>			
14:05	23.1	GGi Well-Led Report and Action Plan	Paper	Review	CNO
	24	<b>ITEMS FOR APPROVAL</b>			
14:15	24.1	EPIC Contract and Inter-trust agreements	Paper	Approve	CFO
14:30	24.2	Discharge lounge business case	Paper	Approve	CSTO
14:40	24.3	3 <sup>rd</sup> Surgical Robot business case	Paper	Approve	CFO/ COO
	24.4	Return to Wellbeing business case	Paper	Approve	CFO
14:45	25	Reflections on the Board Meeting	Verbal	Discuss	Chair
<p><b>Date and Time of Next Standing Board of Directors Part 2 Meeting:</b> Board of Directors Part 2 Meeting on Wednesday 15 April 2026 at 9:30.</p>					

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### Items for Next Standing Board Part 2 Agenda

#### Standing Reports

- Chief Executive's Update
- Recommendation Reports for approval

#### Annual Report

- Annual Governance Statement

#### List of abbreviations:

##### Officer titles

CPO – Chief People Officer

CFO – Chief Finance Officer

CSTO – Chief Strategy and Transformation Officer

CEO – Chief Executive Officer

CNO – Chief Nursing Officer

CoSec – Associate Director of Corporate Governance