

**UNIVERSITY HOSPITALS DORSET NHS FOUNDATION TRUST
COUNCIL OF GOVERNORS MEETING**

The meeting of the University Hospitals Dorset NHS Foundation Trust Council of Governors will be held at 14:30 on Thursday 15 January 2026 in the Boardrooms at Poole Hospital and via Microsoft Teams.

If you are unable to attend, please notify the Company Secretary Team by sending an email to: uhd.company.secretary-team@nhs.net

Judy Gillow
Interim Trust Chair

AGENDA – PART 1

14:30 on Thursday 15 January 2026

Time		Item	Method	Purpose	Lead
14:30	1	Welcome, Introductions, Apologies & Quorum	Verbal		Chair
	2	Declarations of Interest	Verbal		Chair
	3	Notification of any urgent matters or motions	Verbal		Chair
	4	MINUTES			
14:32	4.1	Minutes of the meeting held on 2 October 2025	Paper	Agree	Chair
	4.2	Matters Arising – Action List	Paper	Review	Chair
	5	TRUST CHAIR AND LEAD GOVERNOR UPDATES			
14:35	5.1	Chair's Update	Verbal	Note	Chair
14:40	5.2	Update from Lead Governor	Verbal	Note	Lead Governor
	6	TRUST PERFORMANCE AND ACCOUNTABILITY			
14:45	6.1	Chief Executive's Update	Verbal	Note	CEO
15:00	6.2	Integrated Performance Report <ul style="list-style-type: none"> • Summary IPR paper • Feedback from Board Committee Chairs and governor observers <ul style="list-style-type: none"> ➢ Audit Committee ➢ Charitable Funds Committee ➢ Finance and Performance Committee ➢ People and Culture Committee ➢ Transforming Care Together ➢ Quality Committee 	Paper ^R / Verbal	Note	NEDs/ Observers
15:30	6.3	Board Assurance Framework (six monthly report)	Paper	Note	CNO

7 STRATEGY, PLANNING & TRANSFORMATION					
15:35	7.1	Transformation Programme – update	Verbal	Note	CSTO
8 GOVERNOR DUTIES & STATUTORY RESPONSIBILITIES					
15:45	8.1	Nominations, Remuneration and Evaluation Committee: <ul style="list-style-type: none"> Feedback Interim Vice Chair appointment NED Reappointments Interim Chair and SID tenure extension Chair and NED Performance Review Process NREC Membership 	Paper	Note/ Approve	Chair/ Vice Chair
16:00	8.2	Effectiveness Group: <ul style="list-style-type: none"> Feedback Election Results Methodology for the Council of Governors' Assessment of Collective Performance Effectiveness Group Terms of Reference 	Paper	Note/ Approve	Carrie Stone/ Group Member
16:05	8.3	Membership and Engagement Group: <ul style="list-style-type: none"> Feedback on M&E Strategy Engagement Events MEG membership MEG Terms of Reference 	Paper	Note/ Approve	Keith Mitchell/ Group Member
16:15	8.4	Council of Governors 2026 Meeting Dates	Paper	Approve	Chair
16:18	8.5	Council of Governors Cycle of Business 2026/27	Paper	Approve	Chair
9 GOVERNOR FEEDBACK					
16:20	9.1	Feedback from Staff and Appointed Governors	Verbal	Note	Staff and Appointed Governors
16:25	10	Any Other Feedback	Verbal	Note	All
		Date of Next Council of Governors Meeting: Thursday 16 April 2026 at 16:00 in the Patient First Improvement Hub at Christchurch Hospital			

* late paper

^R Associated item in Reading Room

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The recording will be deleted after the minutes of the meeting have been approved.

Reading Room

- Integrated Performance Report (*for agenda item 6.2*)

Items for Next Council of Governors Part 1 Agenda – April 2026

Standing Reports

- Chair's Update
- Chief Executive's Update
- Integrated Performance Report/ Committee Chairs' Assurance Report
- Feedback from the Nominations, Remuneration and Evaluation Committee
- Updates from the Council of Governor Groups
- Feedback from Governor Observers

- Feedback from Staff and Appointed Governors

Annual Reports

- Annual Report/Statement on the work of the Nominations, Remuneration and Evaluations Committee
- Annual Review of the Register of Interests
- Annual Review of the Governance Cycle
- Schedule of Meetings 2027
- Convening of the Annual Members' Meeting

List of abbreviations:

CEO – Chief Executive Officer

CFO –Chief Finance Officer

CNO – Chief Nursing Officer

CoSec – Company Secretary Team

CSTO – Chief Strategy and Transformation Officer

Other abbreviations

CDEL – Capital Delegated Expenditure Limit

SMR – Standardised Mortality Ratio

CIP – Cost Improvement Programme

SWAST – South West Ambulance Service NHS Foundation Trust

ED – Emergency Department

HSMR – Hospital Standardised Mortality Ratio

ICB – Integrated Care Board

ICS – Integrated Care System

ITU – Intensive Therapy Unit

MSG – Mortality Surveillance Group

NHSE/I – NHS England/Improvement

#NOF – Fractured neck of femur

OPEL – Operational Pressures Escalation Levels

AGENDA – PART 2 PRIVATE MEETING

16:45 on Thursday 15 January 2026

Time	Item		Method	Purpose	Lead
16:45	11	Welcome, Introductions, Apologies & Quorum	Verbal		Chair
	12	Declaration of Interests	Verbal	Note	Chair
	13	Notification of any urgent matters or motions	Verbal	Note	Chair
	14	MINUTES			
16:48	14.1	Minutes of the meeting held on 2 October 2025	Paper	Agree	Chair
	14.2	Matters Arising – Action List	Paper	Note	Chair
	15	STRATEGY			
16:50	15.1	Clinical Strategy	Presentation	Note	CSTO
	16	GOVERNANCE			
17:00	16.1	Annual Effectiveness of External Audit Process and Extension of Contract Term	Paper	Approve	CFO
17:05	16.2	Key themes from the Board Part 2 meeting held on 14 January 2026	Verbal	Note	Chair
17:10	16.3	Future of NHS FT Council of Governors	Paper	Note	Chair
17:25	17	Reflections on the Meeting	Verbal	Note	Chair
		Date of Next Council of Governors Meeting: Thursday 16 April 2026 at 16:00 in the Patient First Improvement Hub at Christchurch Hospital.			

* late paper

^R associated paper in the reading room

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Items for Next Council of Governors Part 2 Agenda – 16 April 2026

Standing Items

- Feedback from Nominations, Remuneration and Evaluations Committee
- Key themes from Board Part 2 meeting.

List of abbreviations:

CEO – Chief Executive Officer
CNO – Chief Nursing Officer

CFO – Chief Finance Officer
CoSec – Company Secretary Team