

**UNIVERSITY HOSPITALS DORSET NHS FOUNDATION TRUST
COUNCIL OF GOVERNORS MEETING**

The meeting of the University Hospitals Dorset NHS Foundation Trust Council of Governors will be held at 10:00 on Friday 29 May 2026 at Yeomans House and via Microsoft Teams.

If you are unable to attend, please notify the Company Secretary Team by sending an email to: company.secretary-team@uhd.nhs.uk

Judy Gillow
Interim Trust Chair

AGENDA – PART 1

10:00 on Friday 29 May 2026

Time		Item	Method	Purpose	Lead
10:00	1	Welcome, Introductions, Apologies & Quorum	Verbal		Chair
	2	Declaration of Interests	Verbal		Chair
	3	Notification of any urgent matters or motions: <ul style="list-style-type: none"> Governor observers for People and Culture, Charitable Funds Committees 	Verbal	Inform	Chair
	4	MINUTES			
10:02	4.1	Minutes of the Council of Governors meeting held on 16 April 2026	Paper	Agree	Chair
	4.2	Matters Arising – Action List (<i>none outstanding</i>)	Verbal	Review	Chair
	5	CHAIR’S UPDATE			
10:05	5.1	Chair’s Update	Verbal	Inform	Chair
	6	STRATEGY			
10:25	6.1	2026/27 Operational Plan	Paper	Inform	CSTO
	7	GOVERNANCE			
10:35	7.1	Convening of Annual Members’ Meeting	Paper	Approve	CoSec
10:45	8	Reflection on the meeting	Verbal		Chair
Date of Next Council of Governors Meeting: Thursday 16 July at 16:00 in the Patient First Improvement Hub at Christchurch Hospital.					

* Late paper

^R Associated item in Reading Room

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The recording will be deleted after the minutes of the meeting have been approved.

Items for Next Council of Governors Part 1 Agenda – July 2026

Standing Reports

- Chair's Update
- Chief Executive's Update
- Integrated Performance Report
- Feedback from the Nominations, Remuneration and Evaluation Committee
- Updates from the Council of Governor Groups
- Feedback from Governor Observers
- Feedback from Staff and Appointed Governors

Annual Reports

- Summary of Operational Plan
- Trust's Annual Report and Accounts
- Financial Accounts – Audit from External Auditors
- Annual Audit Committee Report and consultation on Terms of Reference
- Board Assurance Framework Annual Report (past year)
- Board Assurance Framework (new year)
- Annual Freedom to Speak Up report
- Review of the terms of reference of the Nominations, Remuneration and Evaluations Committee

List of abbreviations:

CEO – Chief Executive Officer

CFO – Chief Finance Officer

CNO – Chief Nursing Officer

CoSec – Company Secretary Team

CSTO – Chief Strategy and Transformation Officer

Other abbreviations

CDEL – Capital Delegated Expenditure Limit

SMR – Standardised Mortality Ratio

CIP – Cost Improvement Programme

SWAST – South West Ambulance Service NHS Foundation Trust

ED – Emergency Department

HSMR – Hospital Standardised Mortality Ratio

ICB – Integrated Care Board

ICS – Integrated Care System

ITU – Intensive Therapy Unit

MSG – Mortality Surveillance Group

NHSE/I – NHS England/Improvement

#NOF – Fractured neck of femur

OPEL – Operational Pressures Escalation Levels

AGENDA – PART 2 PRIVATE MEETING

11:00 on Friday 29 May 2025

Time	Item		Method	Purpose	Lead
11:00	9	Welcome, Introduction, Apologies & Quorum	Verbal		Chair
	10	Declaration of Interests	Verbal		Chair
	11	Notification of any urgent matters or motions <ul style="list-style-type: none"> Fundraising policy - Annex A – Guidance and rules for governors in relation to fundraising and receiving donations 	Paper	Inform	Chair
	12	MINUTES			
11:05	12.1	Minutes of the Council of Governors meeting held on 16 April 2026.	Paper	Agree	Chair
11:10	12.2	Matters Arising – Action List	Paper	Review	Chair
	13	STRATEGY			
11:15	13.1	Clinical Strategy Update	Verbal	Inform	Susan Varley
	14	QUALITY			
11:25	14.1	2026/27 Draft Quality Account	Paper	Inform	CNO
	15	GOVERNANCE			
11:35	15.1	Update from the Part 2 meeting of the Board of Directors held on 13 May 2026	Verbal	Inform	Chair
11:40	15.2	Feedback from Nominations, Remuneration and Evaluation Committee (NREC): <ul style="list-style-type: none"> Outcome of the Chair's and Non-Executive Directors' annual performance evaluation Governors' Attendance at Council of Governors Meetings 	Paper/ Verbal	Approve	Chair/ SID
12:00	17	Reflections on the Meeting	Verbal		Chair
<p>Date of Next Council of Governors Meeting: Thursday 16 July at 18:15 in the Patient First Improvement Hub at Christchurch Hospital.</p>					

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Items for Next Council of Governors Part 2 Agenda – July 2026

Standing Items

- Feedback from Nominations, Remuneration and Evaluations Committee
- Update from Board Part 2 meeting.

List of abbreviations:

We are **caring** **one team** **listening to understand** **open and honest** **always improving** **inclusive**

CEO – Chief Executive Officer

CNO – Chief Nursing Officer

Other abbreviations

CDEL – Capital Delegated Expenditure Limit

CIP – Cost Improvement Programme

ED – Emergency Department

HSMR – Hospital Standardised Mortality Ratio

ICB – Integrated Care Board

ICS – Integrated Care System

ITU – Intensive Therapy Unit

MSG – Mortality Surveillance Group

NHSE/I – NHS England/Improvement

#NOF – Fractured neck of femur

OPEL – Operational Pressures Escalation Levels

SDEC – Same Day Emergency Care

SHMI – Summary Hospital-Level Mortality Indicator

SMR – Standardised Mortality Ratio

SWAST – South West Ambulance Service NHS Foundation Trust

CFO – Chief Finance Officer

CoSec – Company Secretary Team